



WALGA

WORKING FOR LOCAL GOVERNMENT

Cooperation & Shared Services

JUNE 2019



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June 2019

Local Governments in Western Australia have a strong history of working collaboratively to maximise resources to deliver outcomes that would be difficult to achieve alone.

They do this in a number of ways, through formal legislative arrangements for specific services such as Regional Councils, through less formal governance arrangements such as Voluntary Groups of Local Governments (VROCs) for regional planning and projects, and by using a range of other arrangements such as Incorporated Bodies, Memorandums of Understanding and Service Delivery Agreements on a fee for service basis for specific services or functions.

They have access to a range of governance arrangements ranging from formal legislative structures to less formal and ad hoc arrangements which together provide Local Governments with flexibility and scalability relative to risk, scope, capacity and capability and the collaborating Local Governments.

It is important to note that Local Governments also actively seek to work collaboratively with Government agencies, industry, local business and civil society in delivery community outcomes. Across regional WA, Local Governments work closely with Regional Development Commissions and regional offices of the Commonwealth's Regional Development Australia (RDA) network to undertake regional planning, develop regional projects and leverage State and Federal funding.

This compilation of Cooperation and Shared Services across Western Australia is a result of information gathering from the sector and may not be exhaustive.

Any additions or corrections should be sent to Tony Brown at tbrown@walga.asn.au



Regional Cooperation

Regional Councils can be established under section 3.61-3.68 of the Local Government Act 1995 for formal entities that operate with the same governance requirements as Local Governments. Regional Councils were established primarily to provide regional waste services, however some have gradually diversified the provision of service delivery to their member Councils.

Regional Local Governments

Eastern Metropolitan Regional Council (EMRC)	Western Metropolitan Regional Council
Bassendean	Claremont
Bayswater	Cottesloe
Belmont	Mosman Park
Kalamunda	Peppermint Grove
Mundaring	Subiaco
Swan	
Rivers Regional Council	Bunbury Harvey Regional Council
Armadale	Harvey
Gosnells	Bunbury
Murchison Regional Vermin Council	
Mandurah	Cue
Murray	Meekatharra
Serpentine-Jarrahdale	Mt Magnet
South Perth	Sandstone
South Metropolitan Regional Council (SMRC)	Yalgoo
Cockburn	Mindarie Regional Council
East Fremantle	Cambridge
Fremantle	Joondalup
Kwinana	Perth
Melville	Stirling
Tamala Park Regional Council	Victoria Park
Cambridge	Vincent
Joondalup	Wanneroo
Perth	
Stirling	
Victoria Park	
Vincent	
Wanneroo	



Regional Cooperation

A number of voluntary organisations of Councils have been established to work collaboratively for regional planning and shared projects that benefit a region. Governance arrangements can vary, but most operate under a memorandum of understanding with administrative support provided by the members Councils.

Voluntary Regional Organisation of Councils

4WDL VROC	NEWROC (North Eastern Western Wheatbelt)
Lake Grace	Koorda
Wagin	Mount Marshall
West Arthur	Mukinbudin
Williams	Nungarin
Woodanilling	Trayning
Dumbleyung	Wyalkatchem
AROC (Avon)	ROEROC – Roe District
Chittering	Corrigin
Dowerin	Kondinin
Goomalling	Kulin
Northam	Narembeen
Toodyay	EAVROC
Victoria Plains	Cunderdin
CMVROC (Central Midlands)	Tammin
Dalwallinu	Quairading
Moora	SEAVROC – South East Avon
Victoria Plains	Beverley
Wongan Hills	Brookton
GVROC (Goldfields)	York
Coolgardie	WEROC – Wheatbelt East
Dundas	Bruce Rock
Esperance	Kellerberrin
Kalgoorlie-Boulder	Merredin
Laverton	Westonia
Leonora	Yilgarn
Menzies	CAPEROC – Cape Naturaliste & Cape Leeuwin
Ngaanyatjaraku	Augusta-Margaret River
Ravensthorpe	Busselton
Wiluna	



Regional Cooperation

Voluntary Regional Organisation of Councils Continued

Southern Link VROC	Kimberley Regional Group
Cranbrook	Broome
Kojonup	Derby-West Kimberley
Plantagenet	Halls Creek
Broomehill-Tambellup	Wyndham-East Kimberley
WESROC – Western Suburbs	
Claremont	
Cottesloe	
Mosman Park	
Peppermint Grove	
Nedlands	
Subiaco	



Regional Cooperation

Some Local Governments have established and participate in other forums, most commonly incorporated bodies, and often with an economic development focus. Some forums include other stakeholders apart from Local Governments.

Other Cooperative Bodies & Forums

South Coast Alliance Inc.	Peron Naturaliste Partnership
Albany	Bunbury
Denmark	Busselton
Plantagenet	Capel
Hotham Williams Economic Development Alliance	Dardanup
Boddington	Harvey
Wandering	Mandurah
Williams	Murray
WA Regional Capitals Alliance	Rockingham
Albany	Waroona
Broome	Growth Alliance Perth and Peel (GAPP)
Bunbury	Armadale
Greater-Geraldton	Cockburn
Kalgoorlie-Boulder	Gosnells
Karratha	Kwinana
Port Hedland	Mandurah
Northam	Rockingham
Central East Aged Care Alliance Collaboration for the provision of independent living units in all shires through an incorporated body	Serpentine-Jarrahdale
Bruce Rock	Swan
Kellerberrin	Wanneroo
Koorda	Warren Blackwood Alliance of Councils
Merredin	Bridgetown-Greenbushes
Mt Marshall	Donnybrook-Balingup
Mukinbudin	Manjimup
Nungarin	Nannup
Trayning	
Westonia	
Wyalkatchem	
Yilgarn	



Regional Cooperation

Other Cooperative Bodies & Forums Continued

Innovation Central Midlands	Wheatbelt South Aged Housing Alliance (WSAHA)
Moora	Wickepin
Dalwallinu	Cuballing
Wongan-Ballidu	Corrigin
Cockburn Sound Coastal Alliance	Kondinin
Cockburn	Kulin
Fremantle	Narembeen
Kwinana	Narrogin
Rockingham	Wandering
MZSG (Murchison Zone Strategy Group) MEG (Murchison Executive Group)	South West Group
Cue	Cockburn
Meekatharra	East Fremantle
Mt Magnet	Fremantle
Murchison	Kwinana
Sandstone	Melville
Yalgoo	Rockingham



Shared Services

Many Local Governments across Western Australia work collaboratively with other Local Governments to maximise their resources for the delivery of specific services.

Arrangements may be ad hoc or more formalised through contracts and shared service arrangements, often on a fee for service basis.

In 2018 WALGA undertook a project to identify where Local Governments across the State are working collaboratively with each other to maximise their resources. Forty nine valid responses were received across a wide range of areas including:



BUILDING
SERVICES



FINANCIAL
SERVICES



PLANNING SERVICES



COMMUNITY
SERVICES



HEALTH AND
AGED CARE
SERVICES



PLANT &
EQUIPMENT



ECONOMIC
DEVELOPMENT



ICT &
COMMUNICATIONS



RANGER SERVICES



RECORDS
MANAGEMENT



EMERGENCY
MANAGEMENT



LANDCARE AND
ENVIRONMENTAL
MANAGEMENT



TOURISM



ENVIRONMENTAL
HEALTH



LIBRARY
SERVICES



WASTE
MANAGEMENT



Shared Services

Although not exhaustive, the following summary provides a snapshot of the range and longevity of many collaborative arrangements in operation that often respond to capacity challenges. This demonstrates how Local Government as a sector has been consistently looking for innovative ways to create efficiencies, improve productivity, and deliver important services to their communities.



LOCAL GOVERNMENTS IDENTIFIED THE FOLLOWING BENEFITS OF COOPERATION:

Access to cost effective additional expert staff resources

Increased sharing of knowledge and expertise improves decision-making

Maximising human, capital and financial resources on an 'as needs' basis

Increased success with grant funding applications

Stronger advocacy and negotiating position

Ability to provide important services that would be otherwise unaffordable



DESPITE THE BENEFITS, THE FOLLOWING CHALLENGES WERE IDENTIFIED:

Resources required or initial start-up of a cooperative arrangement including time, money, shared expectations, agreement on deliverables

Establishing systems and processes

Travel distances for shared staff

Dealing with conflict

Parochialism



Shared Services



KEY SUCCESS FACTORS:

Formalising governance and service delivery arrangements

Meeting legislative and compliance requirements

Shared commitment at all levels (political and administrative)

Consistent communication and messaging

Flexibility

Access to professional staff

Community satisfaction with outcomes

Council satisfaction with outcomes



OTHER AREAS TO EXPLORE COOPERATION OPPORTUNITIES WERE IDENTIFIED AS:

Asset Management

Road Maintenance

Community Development



THE SECTOR WOULD APPRECIATE ASSISTANCE WITH:

Model Agreement/Template Contracts

Facilitation of regional cooperation

Shared portal of useful resources and case studies



Current Shared Services

Building Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Albany	Jerramungup	Provision of Building Services by City of Albany	Service Agreement with Fee for Service	
Chittering	Chittering Gingin	Provision of Building Services by Shire of Chittering	Service Agreement with Fee for Service	< 2
Cottesloe	Cottesloe Peppermint Grove	Provision of Building Services by Town of Cottesloe	Service Agreement with Fee for Service	2-5
Cuballing	Cuballing Broomehill-Tambellup Gnowangerup Katanning	Provision of Building Services by Shire of Cuballing	Service Agreement with Fee for Service	2-5
Dandaragan	Coorow Cocos-Keeling	Provision of Building Services by Shire of Dandaragan	Service Agreement with Fee for Service	Coorow 2 Cocos 1
Greater Geraldton	Greater Geraldton Carnamah Carnarvon Northampton Perenjori Morawa Three Springs Mingenew Shark Bay Irwin	Provision of Building Services by City of Greater Geraldton	Memorandum of Understanding	< 2
Kalamunda	Kalamunda Bruce Rock Corrigin Narembeen Wandering	Provision of Building Services by Shire of Kalamunda	Memorandum of Understanding	2-5
Kojonup	Kojonup Cranbrook	Provision of Building Services by Shire of Kojonup	Shared Service with Fee for Service	< 3
Leonora	Leonora Laverton Menzies	Provision of Building and Environmental Health Services by Shire of Leonora	Shared Service with Fee for Service	2-5
Murray	Murray Warooka	Provision of Building Services by Shire of Murray	Service Agreement with Fee for Service	< 2
Narrogin	Narrogin Wickepin Kent Woodanilling Dumbleyung	Provision of Building Services by Shire of Narrogin	Service Agreement with Fee for Service	2-10



Current Shared Services

Building Services Continued

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Northampton	Northampton Chapman Valley Shark Bay	Provision of Building Services by Shire of Northampton	Agreement with Fee for Service	5-10
Karratha	Karratha Ashburton	Provision of Building Services by City of Karratha	Service Agreement with Fee for Service	2-5
Mt Marshall	Mount Marshall Mukinbudin Nungarin Trayning Wyalkatchem Koorda	Provision of Environmental Health Services includes shared environmental health and building officer	Contracted Shared Service with fee for service operating within NEWROC structure (MOU)	5+
Wagin	Wagin Williams	Provision of Building Services by Shire of Wagin	Service Agreement with Fee for Service	-

Community Services & Community Development

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Joondalup & Stirling	Joondalup Stirling	Annual Skate & BMX Event	Memorandum of Understanding	-



Current Shared Services

Economic Development

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Shared	Cue Meekatharra Mount Magnet Murchison Sandstone Yalgoo	Regional cooperation on projects that contribute to regional economic development outcomes. Development of the Murchison sub-Regional Economic Development Plan aligned with Midwest Development Commission Regional Blueprint	Murchison Executive Group (MEG) Voluntary Regional Group Murchison Economic Development Strategy	< 2
Joondalup & Wanneroo	Joondalup Wanneroo	Cooperation and liaison between respective Economic Development Units for information sharing, advocacy and cooperation for the region	Ad Hoc	5-10
Toodyay	Toodyay Dowerin Goomalling Northam York	Regional cooperation on projects that contribute to regional economic development outcomes including regional aged care needs, recreation facilities audit, freight network funding, events and distribution of the regional component of the Country Local Government Fund.	Voluntary Regional Group-Avon Regional Organisation of Councils (AROC)	10+
Williams	Williams Woodanilling West Arthur Wagin Lake Grace Kent Dumbleyung	Regional cooperation on projects that contribute to regional economic development outcomes including the construction of well-aged housing across all Shires	Voluntary Regional Group – 4WDL ROC	5-10
Plantagenet	Broomehill-Tambellup Cranbrook Kojonup Plantagenet	Regional cooperation on projects that contribute to regional economic development outcomes including the construction of well-aged housing across all Shires	Southern Link VROC	
Augusta-Margaret River (rotates)	Augusta-Margaret River Busselton	Regional cooperation on projects that contribute to regional economic outcomes	Voluntary Regional Group-Cape ROC	
Shared	Bridgetown-Greenbushes Manjimup Nannup Donnybrook-Balingup Boyup Brook	Development of Residential Prospectus resulting from Talison Lithium Expansion in Greenbushes	Collaboration with South West Development Commission and Talison Lithium	< 2



Current Shared Services

All Local Governments across Western Australia participate in Local Emergency Management Committees and share Local Emergency Management Arrangements in accordance with the Emergency Management Act 2005 in partnership with Department of Fire and Emergency Services (DFES). In addition to their obligations under the Act, many Local Governments work collaboratively to ensure they can meet these obligations and add value to the important task of keeping their communities safe, which often includes the sharing of a Community Emergency Services Manager (CESM) under a Memorandum of Understanding with DFES. The following are initiatives additional to these arrangements.

Emergency Management

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Wanneroo	Wanneroo Joondalup Bassendean Kalamunda Mundaring Stirling Swan	Metro North & East Recovery Group for the provision of mutual aid for recovery during emergencies	Partnering Agreement	10+
Shared	Murray Mandurah Rockingham Waroona	Shared emergency recovery activities in case of a regional emergency recovery event	Memorandum of Understanding	2-5
Shared	Karratha East Pilbara Ashburton Port Hedland	Shared emergency recovery activities in case of a regional emergency recovery event	Memorandum of Understanding	-2
Shared	South West Zone of WALGA (12 Local Governments)	Shared emergency recovery activities in case of a regional emergency recovery event	Memorandum of Understanding	5-10



Current Shared Services

Environmental Health

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Albany	Jerramungup Plantagenet	Provision of Environmental Health Services by City of Albany		
Dandaragan	Coorow Cocos-Keeling Moora Gingin	Provision of Environmental Health Services by Shire of Dandaragan	Service Agreement with Fee for Service	Coorow – 2 Cocos – 1 Moora – 2 Gingin – as needs
Greater Geraldton	Mid West Local Governments	Provision of Environmental Health Services (Ad hoc on request)	Fee for Service upon request	As required
Northampton	Northampton Chapman Valley Shark Bay	Provision of Environmental Health Services by Shire of Northampton	Service Agreement with Fee for Service	5-10
Joondalup & Wanneroo Shared	Joondalup Wanneroo	Midge Management Strategy Partnership for the management of nuisance midges within the wetland system of Yellagonga Regional Park	Midge Partnership Agreement	10+
Corrigin	Corrigin Kondinin Kulin Narembeen Lake Grace	Provision of Environmental Health Services to members of RoeROC plus Lake Grace	Agreement under Voluntary Regional Group (RoeROC)	5-10
Cottesloe	Cottesloe Peppermint Grove	Provision of Environmental Health Services by Town of Cottesloe	Service Agreement with fee for service	2-5
Irwin	Irwin Carnamah Mingenew Three Springs	Provision of Environmental Health Services – shared environmental health officer – by Shire of Irwin	Memorandum of Agreement	< 2
Kojonup	Kojonup Katanning Kent Woodanilling Broomehill-Tambellup Perenjori	Provision of Environmental Health Services-shared environmental health officer – by Shire of Kojonup	Contracted Shared Service with fee for service	< 2
Leonora	Leonora Laverton Menzies	Provision of Environmental Health Services – shared environmental health officer – by Shire of Leonora	Contracted Shared Service with fee for service	2-5
Merredin	Merredin Kellerberrin	Provision of Environmental Health Services by Shire of Merredin	Contracted Shared Service with fee for service	< 2



Current Shared Services

Environmental Health Continued

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Mt Marshall	Mount Marshall Mukinbudin Nungarin Trayning Wyalkatchem Koorda	Provision of Environmental Health Services includes shared environmental health and building officer	Contracted Shared Service with fee for service operating within NEWROC structure (MOU)	> 5
Murray	Murray Warooka	Provision of Environmental health Services by Shire of Murray	Service Agreement with fee for service	2-5
Narrogin	Narrogin Wickepin	Provision of Environmental Health Services by Shire of Narrogin	Legal Contract	< 2
Wagin	Wagin Williams Wandering	Provision of Environmental Health Services by Shire of Wagin	Service Agreement with Fee for Service	10+

Financial Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Williams	Williams Wandering	Provision of Financial Management Service	Memorandum of Understanding	< 2
Cunderdin	Cunderdin Tammin	Rates, Debtors and Property Shared Resource	Cunderdin invoices Tammin on hours worked	2-5



Current Shared Services

Health & Aged Care Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Shared	Cottesloe Peppermint Grove Mosman Park Claremont	Provision of Home and Community Care (HACC) Services (Shine Community Services)	Legal Contract	5-10
Pingelly	Pingelly Brookton Beverley	Provision of Aged Support and Care Services	Memorandum of Understanding	2-5
Williams	Williams Dumbleyung Lake Grace Wagin West Arthur Woodanilling	Provision of Well-Aged Housing	Voluntary Regional Group (4WDL ROC)	5-10
Shared	Joondalup Wanneroo Stirling	Tri-Cities Agreement to align the development of Age-Friendly Strategies, coordinate priorities and collaborate on shared projects.	Ad Hoc	< 2

ICT/Communications

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Greater Geraldton	Chapman Valley	Synergy Software patch updates	Upon request for fee for service	Ad hoc
Greater Geraldton	Perenjori Chapman Valley	Hosting of servicers and storage for both Production and Disaster Recovery	Contracted Service via Geraldton data centre – Shared Services Agreement	> 1
Manjimup	Manjimup Nannup	Provision of ICT Services	Service Agreement with fee for service	10+
Murray	Murray Waroona	Provision of Information Technology and GIS Mapping Services	Memorandum of Understanding	5-10



Current Shared Services

Landcare & Environmental Management

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Shared	Joondalup Wanneroo	Yellagonga Integrated Catchment Management Plan in partnership with Department of Biodiversity, Conservation and Attractions (DCA)	Memorandum of Understanding	5-10
Melville	Melville Cockburn East Fremantle Fremantle Kwinana	Regional Management of Environmental Assets in the South West Metropolitan Region	Consultant Contract Reference Group chaired by Elected Member	Reference Group since 2013 Consultant Contract 2016/17 – 2019/20
Mount Magnet	Mount Magnet Cue Meekatharra Sandstone Yalgoo	Murchison Regional Vermin Council – construction and maintenance of vermin fences	?	10+
Nedlands	Nedlands Cambridge Claremont Cottesloe Mosman Park Subiaco Peppermint Grove	Cooperation between environmental officers for endorsement of joint projects by regional group of Chief Executive Officers. Projects include feral animals, Corella control, trails and water re-use	Voluntary Regional Group – Western Suburbs Regional Group of Councils (WESROC)	10+
Shared	Williams Wandering Cuballing Boddington	Funding of a Natural Resource Management (NRM) Coordinator who is managed by the Peel Harvey Catchment Council and supports the Local Governments	Memorandum of Understanding	2-5
Shared	Gosnells Armada Serpentine-Jarrahdale	Collaboration in the work of a Landcare Group to deliver the environmental education program 'Switch Your Thinking'	Alliance	10+
Wagin	Wagin Woodanilling	Provision of a Natural Resource Management Officer	Memorandum of Understanding	10+



Current Shared Services

Many Local Governments across regional Western Australia participate in a Regional Library Scheme under an Agreement with the State Library of WA. Under this arrangement, a regional public library provides support services to small public libraries in accordance with an agreed Annual Activity Plan. Regional Libraries receive funding from the State Government via the State Library for the provision of this service. These arrangements have not been included in the list of examples of cooperation and shared services between public libraries below.

However in addition to these regional services, the City of Albany, the City of Port Hedland, the City of Karratha the City of Greater Geraldton and the Shire of Merredin seek additional funds from Local Governments within their region for a range of services such as coordinating author visits, providing training and workshops, providing bulk loans and supporting a regional library computer management system (LMS). Some also host an annual professional development forum with contributing funding from libraries in the region and the State Library

Library Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Dardanup	Dardanup Nannup Manjimup Harvey Donnybrook-Balingup Capel Busselton Bridgetown-Greenbushes Boyup Brook Boddington	South West Libraries Consortia – shared cost of a Library Management System to connect and combine the shared resources of libraries across the South West	Legal Contract	< 2
Greater Geraldton	Carnarvon Chapman Valley Dandaragan Mingenew Northampton Coorow	Coordination of the Mid-West Sirsi Dynix Consortium for Library Management System (LMS)		
Wanneroo Swan Joondalup (shared)	Wanneroo Swan Joondalup	Reciprocal agreement to lend locally owned library materials via inter library loan between the Local Governments.	Memorandum of Understanding	5-10
Peppermint Grove	Subiaco Nedlands Claremont Cottesloe Peppermint Grove Mosman Park	Western Suburbs Regional Library Services Group (WSLG) – includes a shared Library Management System hosted by the City of Nedlands and a WSLG Strategic Plan.	Joint Tender process for procurement of LMS. Shared Strategic Plan	10+
Melville	Melville Mandurah Canning Victoria Park	Consortia arrangement for purchase of e-books	Consortia Agreement	< 1



Current Shared Services

Ranger Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Cottesloe	Cottesloe Peppermint Grove	Provision of Ranger Services	Service Agreement with Fee for Service	2-5
Narrogin	Narrogin Cuballing Wickepin	Provision of Ranger Services	Service Agreement with Fee for Service	< 2
Carnamah	Carnamah Mingenew Three Springs	Provision of Ranger Services	Service Agreement with Fee for Service	< 2
Shared	Northam Goomalling Toodyay Victoria Plains	Ad hoc Ranger Relief Services	Ad hoc	< 2
Merredin	Merredin Nungarin Westonia	Provision of Ranger Services	Memorandum of Understanding	5-10
Murray	Murray Waroona	Provision of Contract Ranger and Administration Services	Legal Contract	2-5
	Laverton Leonora Menzies	Animal Control	Contracted Shared Service with Fee for Service	2-5
Narrogin	Narrogin Williams	Shire of Williams occasionally engages Ranger Services from Shire of Narrogin	Service Agreement with Fee for Service	< 2



Current Shared Services

Records Management

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Coolgardie	Coolgardie Dundas Esperance Kalgoorlie-Boulder Laverton Leonora Menzies	Storage and Disposal of Records	Administered through the Goldfields Voluntary Regional Group (GVROC)	2-5
Broomehill-Tambellup	Broomehill-Tambellup Cranbrook Kojonup Plantagenet	Shared Resource for the Shared Archive Repository	Administered through the Southern Link Voluntary Regional Group	5-10
Broomehill-Tambellup	Broomehill-Tambellup Cranbrook Kojonup Plantagenet	Archive Storage Facility	Memorandum of Understanding	2-5
Greater Geraldton	Perenjori	Review of Record Keeping Plan and preparation for Submission to State Records Officer (SRO)	Fee for Service upon request	Ad Hoc
Greater Geraldton	Mingenew	Application of General Disposal Authority (GDA) and End Of year Disposal Preparation	Fee for Service upon request	Ad Hoc



Current Shared Services

Waste Management

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Corrigin	Corrigin Kondinin Kulin Narembreen	Shared Waste Contract for collection services and ownership of a shared landfill facility	Roe Voluntary Group of Councils (RoeROC)	5-10
Greater Geraldton	Chapman Valley Irwin Northampton	Refuse Removal and Disposal for the Region	Legal Contract	2-5
Wagin	Wagin Cuballing Narrogin Williams Wickepin	Great Southern Regional Waste Group (GSRWG) – shared approach to some waste management activities	Ad hoc	>10
Toodyay	Toodyay Dowerin Goomalling Northam Victoria Plains York	Waste Minimisation Plan	Avon Regional Organisation of Councils (AROC)	2-5



Current Shared Services

Planning Services

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Chapman Valley	Chapman Valley Carnamah Coorow Mingenew Perenjori Three Springs	Provision of Planning Services on a needs basis	Ad hoc	5-10
Dandaragan	Coorow Cocos-Keeling	Provision of Planning Services	Service Agreement with Fee for Service	Coorow – 2 Cocos – 1
Narrogin	Narrogin Wickepin	Provision of Planning Services	Legal Contract	< 2

Procurement

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Peppermint Grove	Peppermint Grove Cottesloe Mosman Park	Construction and Management of a Shared Library – The Grove	Legal Contract	5-10



Current Shared Services

Across the State, particularly in regional Western Australia, Local Governments support tourism in number of ways. This ranges from the provision of infrastructure and services to support visitors; regional promotion; development of trails, museums and visitors' centres; to supporting local and regional tourism associations and destination marketing organisations. The following represents a range of approaches adopted by Local Governments.

Tourism

LEAD ORGANISATION	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Amazing South Coast Inc	Albany Denmark Plantagenet	Regional Tourism Destination Marketing	Incorporated Association	
Pioneers Pathway	Dowerin Goomalling Nungarin Merredin Toodyay Trayning Wyalkatchem	Tourism trail	MOU for Advisory Committee	
Mandurah and Peel Tourism Organisation Inc. (MAPTO)	Boddington Mandurah Murray Serpentine-Jarrahdale Warooka	Independent local tourism body for the Peel Region	Incorporated Association	
	Ashburton East Pilbara Karratha Port Hedland	Joint planning, investing and advocacy for the development of key tourist infrastructure including increased accommodation options, tourism attractions and signage		< 2
Joondalup	Joondalup Stirling Wanneroo	Production of the Sunset Coast Holiday Planner	Service Agreement with Fee for Service	5-10



Current Shared Services

Tourism Continued

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Central Wheatbelt Visitors Centre	Bruce Rock Corrigin Cunderdin Dowerin Kellerberrin Kondinin Koorda Kulin Lake Grace Merredin Mt Marshall Mukinbudin Narembeen Nungarin Quairading Tammin Trayning Westonia Wyalkatchem Yilgarn	Coordination of Visitor Services	Memorandum of Understanding	5-10
Avon Valley Tourism	Beverley Chittering Goomalling Northam Toodyay Victoria Plains York	Avon Valley Tourism: Sub-regional Tourism Organisation	Incorporated Association	> 10
Hidden Treasures	Broomehill-Tambellup Cranbrook Gnowangerup Katanning Kent Kojonup Plantagenet Woodanilling			



Current Shared Services

Tourism Continued

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Hidden Treasures: Regional Tourism Organisation	Incorporated Association			
Exploring Wildflower Country Group Inc.	Carnamah Coorow Dalwallinu Greater Geraldton Irwin Mingenew Moora Morawa Perenjori Three Springs	Joint planning and investigating tourism infrastructure needs in the region	Incorporated Association	>10
	Greater Geraldton Northampton	Joint Planning and Investigating Tourism Infrastructure Update to the Pink Lake	Collaboration with Mid West Development Commission	
Australia's Coral Coast	Coorow Greater Geraldton Irwin Northampton	Development of a Collaborative model for visitor Information Services	Collaborative Project across the Coral Coast Region	
Great Geraldton	Carnamah Coorow Greater Geraldton Irwin Morawa	Regional Events Calendar		
Outback Pathways	Cue Meekatharra Mt Magnet Murchison Sandstone Upper Gascoyne Wiluna Yalgoo	Collaboration on promotion of Regional Tourism including funding to Australian's Golden Outback for 'Outback Pathways', working with Mid West Development Commission on Geo Tourism Strategy and Regional Visitors' Planner	Murchison Executive Group	
Marradong Country	Boddington Wandering Williams	Sub Regional Economic Development and Tourism including Marradong Self Drive Tourist Trail	Incorporated Body	



Current Shared Services

Tourism Continued

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Wheatbelt Way	Koorda Mount Marshall Mukinbudin Nungarin Trayning Wyalkatchem Dowerin Westonia	NEWTravel Tourism organisation initiated by the North East Wheatbelt Regional Organisational of Councils (NEWROC)	Incorporated Body	> 5
Southern Forests and Blackwood Valleys Tourism Association	Warren Blackwood Alliance of Councils	Regional Tourism Organisation	Incorporated Body with funding from Alliance and representation on the Board	< 1
Bridgetown-Greenbushes	Warren Blackwood Alliance of Councils	Warren Blackwood Stock Route -horse trails through 3 Local Governments with dedicated campsites	Memorandum of Agreement	< 2



Current Shared Services

Other

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Shared	Joondalup Stirling Swan South Perth	Shared Strategic Safety Resource	Memorandum of Understanding with Local Government Insurance Services	
Dandaragan	Coorow	Provision of Support for Sporting Club Development	Service Agreement between Shire of Dandaragan and DLGSC and support provided to Shire of Coorow	Coorow – 5
Albany	Albany Broomehill-Tambellup Cranbrook Denmark Gnowangerup Jerramungup Katanning Kent Kojonup Plantagenet Woodanilling	Great Southern Peer Support Program for Integrated Planning & Reporting	Memorandum of Understanding	< 2
Inner City Collaboration	Perth Subiaco South Perth Victoria Park Vincent	Collaboration on Common Strategic Issues	Memorandum of Understanding	< 1
Swan	Swan East Pilbara	Graduate Engineers Exchange Program to share resources for project, asset and facility management services	Memorandum of Understanding	< 1
Laverton	Laverton Leonora Menzies Wiluna	Statutory Compliance Services provided by Third Party	Tender Process for Provider of Services for a 4 Year Contract. Annual fee averaged for participating Local Governments and charged to each Local Government by Provider	< 1



Current Shared Services

Local Governments often initiate or participate in inter agency forums to focus on critical community issues. Other agencies come from State Government and the not for profit sector and may involve community groups and representatives.

Inter Agency Collaboration

LEAD LOCAL GOVERNMENT	PARTICIPATING LOCAL GOVERNMENTS	DESCRIPTION	GOVERNANCE MECHANISM	YEARS OPERATING
Rockingham	Rockingham Kwinana	Homelessness Interagency Network	Memorandum of Understanding	5
Rockingham	Rockingham Kwinana	Family Domestic Violence Network	Memorandum of Understanding/Alliance	4
Rockingham	Rockingham Kwinana	Kwinana Rockingham Action for Tomorrow's Youth	Alliance	10
Rockingham	Rockingham Kwinana	Local Drug Action Group	Alliance	10
Shared	Mandurah Rockingham Kwinana	Community Safety Network	Alliance	2
Shared	Wanneroo Joondalup	Establishment of the Joondalup Wanneroo Interagency Homelessness Action Group (JWIHAG) which includes 15 local agencies and community groups to develop a Regional Homelessness Strategy	Ad Hoc	5-10
Shared	Mandurah Rockingham Murray Waroon	Peel Mosquito Management Group works to control mosquitoes in the Peel Regional working with the Department of Health	Memorandum of Understanding	5



Mechanisms for Cooperation and the Provision of Shared Services

MECHANISM	STRUCTURE	PURPOSE
Regional Council	<i>The Local Government Act 1995</i> refers to Regional Local Governments in Part 3 (Division 4) as 'two or more Local Governments; who may (subject to Minister's approval) establish a regional Local Government to do things, for the participants, for any purpose for which a Local Government can do things under this Act or any other Act.	Regional Local Governments or Regional Councils (as they are often known) may exist in specialist areas and are formed to oversee management of a particular function, traditionally waste management services. A landfill site, for example, may serve six Local Governments, rather than each of them having individual facilities. A Regional Council may then be established, consisting of members of each Council, to manage this facility. Some Regional Councils have extended the scope of services provided to their member Local Governments beyond the management of waste and waste facilities. There are currently eight Regional Councils in Western Australia in both metropolitan and regional areas.
Voluntary Regional Organisations of Councils (VROCs)	Governance arrangements can vary, but most operate under a Memorandum of Understanding generally with administrative support provided by the members Councils on a rotational basis. Memorandums of Understanding commonly outline the scope of activities, membership arrangements, funding arrangements and administrative support.	VROCs are established to work collaboratively for regional planning and shared projects that benefit a region. Projects are often related to regional service delivery, environmental issues, regional facility planning, tourism projects, waste management and strategic issues in common. There are currently sixteen VROCs operating in Western Australia in both metropolitan, and more commonly, regional areas.
Incorporated Bodies	Some Local Governments participate in associations or alliances formed for a specific purpose under the WA Incorporated Associations Act.	Some Local Governments collaborate to form incorporated associations in order to provide a formal governance arrangement for the conduct of a particular activity most often outside the normal functions of a local government. These associations often include members that are not a Local Government. They may be formed to undertake tourism/economic development activities or to deliver a specific regional project or service, such as aged housing.



Mechanisms for Cooperation and the Provision of Shared Services Continued

MECHANISM	STRUCTURE	PURPOSE
Regional Subsidiaries	<p>A Regional Subsidiary is a semi-independent collaborative organisation established by two or more local governments to provide new or existing services that can be more effectively delivered together than by one local government alone.</p> <p>It is established under the Local Government Act 1995 with the agreement of two or more local governments. Local Governments wishing to establish a Regional Subsidiary must develop a Charter and Business Plan and seek feedback from their respective communities. Each Local Government must approve the Charter and Business Plan before seeking the approval of the Minister for Local Government, Sport and Cultural Industries.</p>	<p>A Regional Subsidiary can deliver one or more services currently delivered or functions performed by a local government. These could include rating services, records management, environmental health services, finance functions, procurement to name a few. It can also initiate new opportunities such as tourism, aged care, procurement, etc.</p> <p>The purposes of a Regional Subsidiary are captured in its Charter and Business Plan.</p>
Beneficial Enterprises	<p>Beneficial Enterprises (or Council Controlled Organisations) are arms-length entities that can deliver projects and services required by the community. They provide a vehicle for greater efficiency and improved partnering practices for Local Government and can provide services & facilities that are not attractive to private investors or where market failure occurs.</p> <p>Beneficial Enterprises cannot carry out any regulatory function of a Local Government and have a Skills Based Board.</p> <p>They are not intended for outsourcing essential services.</p> <p>Example activities could be:</p> <ul style="list-style-type: none"> • Affordable housing projects; • Urban regeneration; • Measures to address economic decline in Regional WA • Arts Facilities-Activity requiring flexibility 	<p>WALGA is currently advocating for Local Governments to be able to establish Beneficial Enterprises. This is included in Part 2 of the Review of the Local Government Act 1995.</p>





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WORKING FOR LOCAL GOVERNMENT